mission statement

To respond to community expectations of a financially stable, efficiently run municipal government by maintaining financial control over various general City expenses not attributable to any one specific department.

web address: http://www.ci.san-diego.ca.us/

citywide program expenditures department summary						
		FY 1999		FY 2000		FY 2001
		ACTUAL		BUDGET		PROPOSED
Positions		9.00		10.00		12.00
Personnel Expense	\$	1,867,306	\$	1,416,614	\$	1,602,554
Non-Personnel Expense		54,080,707		32,885,052		36,139,108
TOTAL	\$	55,948,013	\$	34,301,666	\$	37,741,662

department staffing	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
GENERAL FUND			
Acctg & Info Processing	0.00	0.00	1.00
Citizens' Review Board	2.00	2.00	2.00
City GIS / SanGIS	1.00	0.00	0.00
Citywide Drug Testing	1.00	1.00	1.00
Docket Services	2.00	2.00	2.00
Emergency Medical Services Program	2.00	2.00	3.00
Human Relations Commission	0.00	3.00	3.00
Transportation Alternatives	1.00	0.00	0.00
TOTAL	9.00	10.00	12.00

The Human Relations Commission provides effective community education and outreach through critical issues dialogues, a community alliance that fosters collaboration and education, a comprehensive prejudicereduction campaign, and domestic violence workplace and video anti-racism projects.

	FY 1999 ACTUAL	FY 2000	FY 2001
department expenditures	ACTUAL	BUDGET	PROPOSED
GENERAL FUND			
Acctg & Info Processing	\$ 718,379	\$ 860,309	\$ 861,938
ADA Paratransit Serv Program	-	150,918	150,918
Animal Regulation Services	2,424,277	3,024,277	3,580,268
Annual Audit	75,129	97,481	100,600
Assessments To Public Property	121,240	223,312	260,000
Citizens' Review Board	182,654	202,628	211,431
City GIS / SanGIS	599,782	599,782	599,782
Citywide Drug Testing	154,756	161,569	164,581
Citywide Elections	914,376	413,376	413,376
Citywide Training	171,703	172,439	172,439
Community Service Centers	769,987	-	-
Competition Program Transfer	147,846	242,963	245,154
Data Processing/New Devel	8,766,068	6,979,950	7,982,614
Data Proc/Tele Legislative Srv	603,184	607,894	615,933
Diversity Commitment	339,071	472,494	513,753
Docket Services	134,969	113,029	118,599
Emergency Medical Services Program	918,914	770,369	633,944
EMS Transport Provider	1,450,000	650,000	650,000
Employee Personal Prop Claims	10,206	10,917	10,917
Equal Opportunity Comp. Unit	250,316	<u>-</u>	-
Exceptional Performance Comp	<u>-</u>	446,625	446,625
Fellowship Program	81,304	74,437	84,021
Health	14,704	16,273	16,273
Human Relations Commission		295,309	308,540
Insurance	1,593,773	470,000	518,770
Management Compensation	236,583	297,262	297,250
Med & Pub Health Scholarships	-	271,875	271,875
Memberships	410,475	388,625	388,625
Municipal Activities	15,880	12,406	12,406
Nuisance Abatement Fund Trans	49,284	49,284	49,284
Office Space/Master Lease	4,436,124	3,926,659	6,245,434
Parking Meter Districts	1,739,935	1,753,000	1,753,000
Printing and Mail Services	154,720	85,450	92,558
Property Tax Administration	1,645,686	1,827,643	1,827,643
Public Liab Claims Fund	6,883,592	5,853,600	5,853,600



SanGIS was established in July 1997 to create a common Geographic Information System (GIS) for the San Diego region.

The City of San Diego, the County of San Diego and SanGIS together make one of the most extensive and progressive GIS alliances in the World. San Diego enjoys a successful, long-term interagency GIS partnership.

	FY 1999	FY 2000	FY 2001
	ACTUAL	BUDGET	PROPOSED
department expenditures			
GENERAL FUND			
Reimbursement To Cap Outlay	\$ 110,553	\$ 111,489	\$ 111,489
Reimbursement To Plan & Dev Review	970,777	500,000	
Six to Six Program	997,857	· -	-
Small Business Enhancement Program	1,201,916	1,175,000	1,185,000
Special Consulting Services	1,033,226	513,503	513,503
Special Pay	-	187,547	187,547
Subsidy To Street Div Opr Fund	14,623,799	-	-
Transportation Alternatives	608,286	-	-
Transportation Subsidy	278,000	278,077	278,077
Travel Contingency	1,286	13,895	13,895
Unified Disaster Council	107,396	-	-
TOTAL	\$ 55,948,013	\$ 34,301,666	\$ 37,741,662

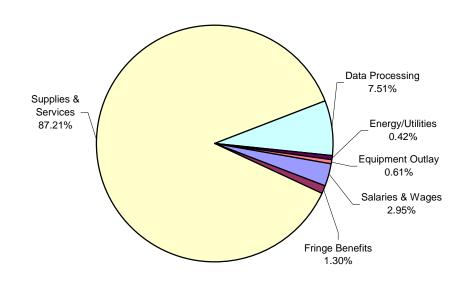
Did you know . . . ?

More than 80% of all local government data has a geographical component.

expenditures by category

		FY 1999		FY 2000		FY 2001
		ACTUAL		BUDGET		PROPOSED
PERSONNEL						
Salaries & Wages	\$	1,254,577	\$	967,169	\$	1,111,811
Fringe Benefits	·	612,729	·	449,445	·	490,743
SUBTOTAL PERSONNEL	\$	1,867,306	\$	1,416,614	\$	1,602,554
	•	.,,	•	., ,	•	1,002,001
NON-PERSONNEL						
Supplies & Services	\$	50,596,217	\$	28,633,897	\$	32,916,154
Data Processing	Ψ	2,318,862	Ψ	2,879,526	•	2,835,608
Energy/Utilities		221,383		711,093		157,696
Equipment Outlay		944,245		660,536		229,650
SUBTOTAL NON-PERSONNEL	\$		\$		_	
SUBTOTAL NON-PERSONNEL	Ф	54,080,707	Ф	32,885,052	\$	36,139,108
	•		•			
TOTAL	\$	55,948,013	\$	34,301,666	\$	37,741,662

FY 2001

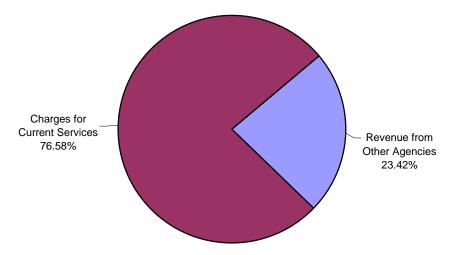


revenue generated by category

	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Revenue from Other Agencies Charges for Current Services	\$ 699,727 397,436	\$ 444,491	\$ 248,922 813,824
TOTAL	\$ 1,097,163	\$ 444,491	\$ 1,062,746



Geographic
Information
Systems (GIS)
combines maps
and data to
produce intelligent
maps, which can
analyze both
spatial and
attribute data. GIS
also integrates
operations with the
many benefits
offered by maps.



The City of San Diego Municipal Government Fellowship Program has succeeded in hiring and training five Fellows since the program began in July 1998. Fellows participate in the program from one to three years depending upon their status in a graduate studies program. Each Fellow has the opportunity to rotate through the City Manager's Office, Financial Management and at least one other City department as part of the Fellow rotation.

significant budget adjustments	POSITIONS	COST
Personnel expense adjustments ⁽¹⁾	0.00	\$41,000
Rent (2)	0.00	\$2,175,000
Automated support for department and Citywide information systems ⁽³⁾	0.00	\$1,068,000
Animal Regulation Services	0.00	\$556,000
Staffing and support for the Emergency Medical Services Program	1.00	\$92,000
Support for Citywide information and communication technologies	0.00	\$69,000
Insurance	0.00	\$49,000
Support for the Diversity Program	0.00	\$41,000
Assessments to Public Property	0.00	\$37,000
Support for Data Processing/New Development	0.00	\$18,000
Support for the Fellowship Program	0.00	\$10,000
Support for the Small Business Enhancement Program	0.00	\$10,000
Supplies and services	0.00	\$7,000
Support for Annual Audit	0.00	\$3,000
Support for the Competition Program	0.00	\$2,000

⁽¹⁾ Adjustments to reflect the annualization of the Fiscal Year 2000 salary increases, Fiscal Year 2001 negotiated salary increases, average salaries and fringe benefits.

⁽²⁾ Includes reinstatement of \$1,700,000 reduced from the Fiscal Year 2000 budget for a onetime rent credit.

⁽³⁾ Partially reimbursable.

Gaslamp Quarter



@ Brett Shoaf

By partnering with small businesses and non-profit business development agencies, the City's Office of **Small Business** leveraged the Small Business Enhancement Program funds and provided resource information and assistance to more than 20,000 small businesses.

significant budget adjustments

expense for support to the Accounting and Information Processing Program.	1.00	\$0
Transfer of \$500,000 in funding for Reimbursement to Planning and Development Review to:		
Eng and Cap Proj/Field Engineering Division	0.00	(\$47,000)
Eng and Cap Proj/Transportation Drainage Design Div	0.00	(\$28,000)
Park and Recreation/Northern Parks Division	0.00	(\$41,000)
Park and Recreation/Management Division	0.00	(\$1,000)
Plan & Dev Review/Long Range Planning Division	0.00	(\$321,000)
Police	0.00	(\$2,000)
Real Estate Assets/Real Estate Assets Division	0.00	(\$56,000)
Real Estate Assets/Facilities Maintenance Division	0.00	(\$3,000)
Transportation/Traffic Engineering Division	0.00	(\$1,000)
Master Lease Program for Emergency Medical Services	0.00	(\$238,000)

Did you know . . . ?

Each year San Diego hosts one of the biggest Geographic Information Systems (GIS) User Conferences in the World.

description and salary schedule

accounting and information processing

This program provides funding for General Fund departments' share of data processing charges for the financial accounting systems used Citywide, such as the Accounting and Management Resource Information System (AMRIS), the Accounts Payable System and City Automated Personnel Payroll System (CAPPS). It also provides funding for the agreement between the City of San Diego and the San Diego Metropolitan Credit Union for direct deposit services.

CLASS		POSITION YEA	ARS	SALAR	IES Al	VD WAGES
NUMBER	POSITION TITLE	FY 2000	FY 2001	CLASS		TOTAL
4040	lefe Contains Analyst III	0.00	4.00	50.000	Φ.	50.000
1349	Info Systems Analyst III	0.00	<u>1.00</u> S	58,606	\$	58,606
	TOTAL	0.00	1.00		\$	58,606

americans with disabilities act paratransit service program The City's Dial-A-Ride Program for low-income residents with disabilities ended on June 30, 1995. Funding for the program has been allocated to the Metropolitan Transit Development Board (MTDB) in order to offer a service that complies with the Americans with Disabilities Act (ADA). This program reflects a portion of the City's funding level requirement associated with Proposition A, TransNet Maintenance of Effort. (No personnel expenses are budgeted in this activity.)

animal regulation services

The County of San Diego, through agreements with the City, provides animal control services to the City of San Diego. This program provides the funding for this contract. (No personnel expenses are budgeted in this activity.)

annual audit

An independent certified public accounting firm is retained to conduct annual audits of the City's financial operations. As a result of these audits, the firm reports on the financial position of the various funds of the City, the propriety of accounting principles followed, compliance with applicable laws and the accountability of officers and employees. This program finances the audit of all City General Funds. All other Non-General Fund departments and City agencies budget for the services of the same independent auditor in their respective budgets. (No personnel expenses are budgeted in this activity.)

description and salary schedule

assessments to public property

Special maintenance assessment districts have been established for lighting, open space and public improvements. This program provides for the assessments on City owned land within each of these areas. The costs are dependent upon the number of districts, the purchase and/or sale of land within these districts and the cost and amount of maintenance performed. (No personnel expenses are budgeted in this activity.)

citizens' review board on police practices

The Citizens' Review Board on Police Practices reviews and evaluates serious complaints brought forward by the public against the Police Department. The board also reviews and evaluates the administration of discipline arising from these complaints. Following review and evaluation, the board may propose alternative action to the Police Chief and City Manager.

CLASS		POSITION YEA	POSITION YEARS			
NUMBER	POSITION TITLE	FY 2000	FY 2001	CLASS		TOTAL
						_
1876	Executive Secretary	1.00	1.00	\$ 43,586	\$	43,586
2268	Executive Director	1.00	1.00	78,226		78,226
	Temporary Help					1,923
	TOTAL	2.00	2.00		\$	123,735

city geographic information systems (city gis) / san diego geographic information source (sangis) One of the main goals of Geographic Information Systems (GIS) in the City of San Diego is to have an enterprise-wide, seamless system that allows any department to easily access and use any of the 200 layers of information the City has available. By having an increasing number of departments become part of the GIS enterprise-wide system, the City has access to more layers of information that management can use when making tactical and operational decisions.

The San Diego Geographic Information Source (SanGIS), formerly known as Regional Urban Information System (RUIS), is a City/County (50%/50%) Joint Powers Agreement established in June 1997 by the City Council and the County Board of Supervisors. SanGIS was established to maintain and promote the use of a regional geographic data warehouse for the San Diego area and to facilitate the development of shared geographic data and automated systems, which use that data. The main objectives for SanGIS are: 1) to insure geographic data currency and integrity; 2) to provide cost effective access to geographic data for member agencies, subscribers and the public; and 3) to generate revenue from the sale of geographic data products. (No personnel expenses are budgeted in this activity.)

description and salary schedule

citywide drug testing

This program provides staff and related non-personnel expenses to maintain the City of San Diego's commitment to a drug-free work environment.

CLASS		POSITION	YEARS		SALAR	IES A	ND WAGES
NUMBER	POSITION TITLE	FY 2000	FY 2001		CLASS		TOTAL
1662	Personnel Assistant II	1.00	1.00	\$	42.220	\$	42.220
.002	TOTAL	1.00	1.00	Ψ	,0	\$	42,220

citywide elections

This program provides funding for contractual City election expenses. Election program costs include a contract with the Registrar of Voters to provide the following services: tabulating the number of registered voters in the City, verifying candidate nominating signatures and other petition signatures, establishing voter precincts, providing for polling places and voting machines, printing and mailing sample ballots, tabulating votes and producing the canvass of returns. This program also includes the costs of Election Central, inaugural expenses, election information on the Internet and publication of election ordinances. Propositions are voted on at special municipal elections, which may be consolidated with the regular statewide elections. Beginning in 1996 all regular City elections, including races for Mayor, City Attorney and City Council, were consolidated with the statewide primary and general elections held in evennumbered years. (No personnel expenses are budgeted in this activity.)

citywide training

The Citywide Training Program provides for training needs identified by the City Manager's Office for implementation Citywide. This program has been designed to enhance technical, managerial and supervisorial skills and provide City employees the opportunity to focus on their professional development. Various City departments absorb many of the costs associated with training. This program provides funding for those costs not absorbed by departments. (No personnel expenses are budgeted in this activity.)

competition program transfer

This budget reflects the General Fund contribution for costs associated with the Competition Program. The Competition Program serves as an internal management consultant to City departments, providing professional services in the areas of reengineering, optimization, process improvement and performance management. The program also administers the City's Residence Satisfaction and Service Priority Ranking Surveys. (No personnel expenses are budgeted in this activity.)

description and salary schedule

data processing/new development

This program reflects the coordination of information services and systems. Three Citywide systems are under development: 1) On-line Purchasing Information System (OPIS), 2) Jobs On-line Tracking System (JOLTS) and 3) Injury Tracking and Training System (ITSS). This program also includes a General Fund contribution to Information Technology and Communications for ongoing Information Technology staff and Cable Television Program costs and funding for the City's Public Access E-Government Program. (No personnel expenses are budgeted in this activity.)

data processing/ telephonelegislative services This program provides funding for the data processing and telephone requirements of the Mayor and City Council offices. (No personnel expenses are budgeted in this activity.)

diversity commitment

This program provides funding for the City of San Diego's ongoing commitment to diversity in the City workforce. The program includes training by in-house and external consultants, training notebooks, supplies, facilities and other logistical materials. (No personnel expenses are budgeted in this activity.)

docket services

This program insures that Manager's Reports and Requests for Council Action are processed accurately, completely and according to established guidelines.

CLASS		POSITION YEA	ARS	SALAR	IES A	ND WAGES
NUMBER	POSITION TITLE	FY 2000	FY 2001	CLASS		TOTAL
1535	Clerical Assistant II	1.00	1.00	\$ 29,696	\$	29,696
1726	Principal Clerk	1.00	1.00	43,390		43,390
	TOTAL	2.00	2.00		\$	73.086

description and salary services

emergency medical services (ems) program This program is the result of a City Council approved redesign of the emergency medical services delivery system and was created with the transfer of the paramedic administration function from the Fire and Life Safety Services Department during Fiscal Year 1997. The program is mandated through a City-County contract and is responsible for insuring high quality emergency medical services to the citizens of San Diego through clinical oversight, quality assurance and improvement, monitoring of First Responder Medic Engines and the transport provider's response times, as well as financial and operational oversight of the entire Emergency Medical Services (EMS) system.

CLASS		POSITION YE	ARS	SALARIES AND WAGES		
NUMBER	POSITION TITLE	FY 2000	FY 2001	CLASS	TOTAL	
1107	Administrative Aide II	1.00	1.00 \$	42,493 \$	42,493	
1218	Associate Management Analyst	0.00	1.00	54,267	54,267	
2270	Program Manager	1.00	1.00	80,315	80,315	
	Overtime Budgeted				2,488	
	TOTAL	2.00	3.00	\$	179,563	

emergency medical services (ems) transport provider This program provides the General Fund contribution to the Fire and Life Safety Services Emergency Medical Services Revenue Fund. The Emergency Medical Services Revenue Fund provides the primary Advanced Life Support ambulance coverage through the San Diego Medical Services Enterprise, Limited Liability Company whose members are the City of San Diego and Rural/Metro of San Diego, Inc. The program provides ambulances on a 24-hour basis that are staffed by paramedics and emergency medical technicians. This portion of the program also manages the implementation and function of the medical dispatch staff and Computer Aided Dispatch system. (No personnel expenses are budgeted in this activity.)

employee personal property damage claims

This program provides funding to reimburse City employees for personal property damaged during the course of employment. (No personnel expenses are budgeted in this activity.)

description and salary schedule

exceptional performance compensation

This program provides funding for exceptional performance awards to classified employees in the General Fund as well as unclassified employees. (No personnel expenses are budgeted in this activity.)

fellowship program

This program provides an opportunity for high potential students from historically disadvantaged backgrounds to promote their academic and professional credentials through a sponsored program of graduate studies and hands-on management experience. (No personnel expenses are budgeted in this activity.)

health

Under state law, San Diego County is required to provide basic health services within the City of San Diego including vector control, water quality monitoring and massage technician licensing. This program provides funding for the massage technician proficiency exams performed to comply with massage establishment and massage technician licensing requirements. The Water Department budgets for the vector control services and the Metropolitan Wastewater Department budgets for the water quality monitoring services. (No personnel expenses are budgeted in this activity.)

human relations commission

The program provides staff support to an advisory board to the City Council and City Manager. The Commission advises the Mayor, City Council and City Manager on methods of assuring that all residents of the City have equal access to economic, political and educational opportunities; equal access to accommodations in all business establishments in the City of San Diego and equal service and protection by public agencies. The Commission collaborates with community groups, public and private agencies and law enforcement to create comprehensive and effective educational programs, which address interracial, inter-religious and intercultural understanding. It also investigates and mediates discrimination complaints of employment, housing and public accommodations.

CLASS		POSITION YE	ARS	SALARIES AND WAGES		
NUMBER	POSITION TITLE	FY 2000	FY 2001	CLASS	TOTAL	
1876	Executive Secretary	1.00	1.00 \$	43,586 \$	43,586	
2266	Asst To Exec Dir, Human Reltns	1.00	1.00	63,099	63,099	
2268	Executive Director	1.00	1.00	78,239	78,239	
	Overtime Budgeted				2,971	
	TOTAL	3.00	3.00	\$	187,895	

description and salary schedule

insurance

This program provides for payment of the annual premium for the City's fire, property and other insurance policies on City-owned buildings. (No personnel expenses are budgeted in this activity.)

management compensation

This program funds the Management Benefits Plan for Unclassified employees in General Fund departments. (No personnel expenses are budgeted in this activity.)

medicine and public health scholarships

This program provides an endowment to fund two annual scholarships for public health and medicine - one scholarship to University of California San Diego (UCSD) and one to San Diego State University (SDSU). The scholarships are for economically disadvantaged students from San Diego. This is a two-year program beginning in Fiscal Year 2000 and is funded by the State of California Tobacco Settlement. (No personnel expenses are budgeted in this activity.)

memberships

This program provides funding for the City's dues in various organizations including: San Diego Association of Governments (SANDAG), League of California Cities, National League of Cities, Public Technology, Inc., U.S. Conference of Mayors, Alcohol and Drug Abuse Prevention Task Force (ADAPT) and other miscellaneous memberships. (No personnel expenses are budgeted in this activity.)

municipal activities

This program provides funding for administrative and municipal activity expenses of the Mayor, City Council, City Attorney and City Manager in promoting City interests. (No personnel expenses are budgeted in this activity.)

description and salary schedule

nuisance abatement fund transfer

This program provides funding necessary for the Nuisance Abatement Superfund to cover up-front costs of abatement of unsound buildings and/or boarding and securing of such structures. This program is designed to protect the City from liability associated with such structures. Up-front costs will be recovered in time through liens against the private properties involved. (No personnel expenses are budgeted in this activity.)

office space/master lease

Within this program, the City budgets for office space requirements outside of City-owned buildings for General Fund departments. (No personnel expenses are budgeted in this activity.)

parking meter districts

This program provides funding to the Parking Meter Districts Program which performs parking and street improvements, landscaping and street beautification. The program also addresses Assessment District issues such as lighting, security, street light conversion and extraordinary maintenance issues. (No personnel expenses are budgeted in this activity.)

printing and mail services

This program includes the costs of printing information pamphlets prepared by the Citizen's Assistance Division of the Financial Management Department, as well as the costs of printing the City's Annual and Proposed Budget documents, the Services Efforts and Accomplishments (SEA) document, Manager's Reports and Administrative Regulations. This program also provides mail service support for the various programs in this department. (No personnel expenses are budgeted in this activity.)

property tax administration

In Fiscal Year 1991, the State of California adopted legislation which provides that counties shall charge cities their proportionate share of the cost of administering the property tax collection process. This program provides funding for this expense. The City receives interest earnings on property taxes from the County of San Diego for property tax administration offsetting the actual cost to the General Fund. (No personnel expenses are budgeted in this activity.)

description and salary schedule

public liability claims fund

The City is self-insured for any public liability claim arising from real or alleged tortious acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest and errors and omissions. Budgeted funding reflects the General Fund contribution to the Public Liability Claims Fund to pay claims awarded during the year. (No personnel expenses are budgeted in this activity.)

reimbursement to capital outlay

Costs of the design phase of capital improvement projects may not be charged to a project until such time as the contract is awarded. For those capital improvement projects that are abandoned, the costs of the design phase may not be recovered from capital improvement funds according to the City Charter. Therefore, the City maintains a Capital Outlay Internal Service Fund through which departmental costs can be charged and recovered. This program provides the General Fund contribution to the Internal Service Fund. (No personnel expenses are budgeted in this activity.)

small business enhancement program In Fiscal Year 1996 the City Council lowered the Business Tax Certificate fee for businesses with twelve or fewer employees to \$34, of which \$14 was reserved for recovery of the Treasurer's cost of collection and \$20 was reserved to fund the Small Business Enhancement Program (SBEP).

A Small Business Enhancement Program Committee appointed by the Council returned in November 1995 with a five-point program to both strengthen and enhance the delivery of services to the 60,000 businesses within the City, funding the program via Business Tax Certificate fees. The program provides funding to more than 30 organizations partnering with the City's Office of Small Business to provide the enhanced services.

Direct assistance is provided to businesses through the Infrastructure Impact, Storefront Improvement, Business Outreach and Ombudsman programs. The SBEP also funds a government procurement center, Main Street program, a seed capital grant program and a neighborhood business district development program cooperatively managed by the City's 18 Business Improvement Districts (BIDs) and the BID Council. (No personnel expenses are budgeted in this activity)

description and salary schedule

special consulting services

This program provides funding for special consulting services on various issues, such as services to people with disabilities, feasibility studies related to financing various projects and various expenses required to effectively manage the organization. (No personnel expenses are budgeted in this activity.)

special pay

This program was established during Fiscal Year 1998 to provide funding for negotiated special pay adjustments for various position classifications. (No personnel expenses are budgeted in this activity.)

transportation subsidy

This program provides funding to subsidize City employees' commuting costs for various modes of public transportation. (No personnel expenses are budgeted in this activity.)

travel contingency

This program provides funding for travel expenses incurred as a result of representing the City of San Diego before other governmental agencies, particularly for grants, business development and promotion of the City. (No personnel expenses are budgeted in this activity.)

five-year revenue and expenditure forecast

	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005
	PROPOSED	FORECAST	FORECAST	FORECAST	FORECAST
Positions	12.00	12.00	12.00	12.00	12.00
Personnel Expense	\$ 1,602,554	\$ 1,650,631	\$ 1,700,150	\$ 1,751,154	\$ 1,803,689
Non-Personnel Expense	36,139,108	37,159,140	38,252,309	39,399,879	40,581,875
TOTAL EXPENDITURES	\$ 37,741,662	\$ 38,809,771	\$ 39,952,459	\$ 41,151,033	\$ 42,385,564
TOTAL REVENUE	\$ 1,062,746	\$ 848,312	\$ 852,157	\$ 877,721	\$ 904,053

A 3% inflation rate has been applied to the Fiscal Year 2002 – Fiscal Year 2005 expenses and revenue.

Fiscal Year 2002

Reduction in expenditures and revenue as a result of decreases in Master Lease payments for the Emergency Medical Services Program.

Reduction in onetime revenue for office space.

Fiscal Year 2003

Reduction in expenditures and revenue as a result of decreases in Master Lease payments for the Emergency Medical Services Program.

Fiscal Year 2004 - Fiscal Year 2005

No major projected requirements.